



Summary of Financial Results for the Fiscal Year Ended March 31, 2026

Broadmedia Corporation

May 12, 2026

The statements contained here indicate the Company's current plans, expectations, strategies, and beliefs. Any statements that are not historical facts are forward-looking statements regarding future business performance. This document contains forecasts determined by the Company's management based on information presently available. The Company asks that you do not rely completely on these forward-looking statements because actual business results may vary materially from these statements due to various risks and uncertain factors.

Broadmedia

Summary of Financial Results for FY2025

Financial Forecasts for FY2026

Medium-Term Initiatives

Shareholder Return

Topics

[Reference Documents]

- Sustainability (Human Capital) Initiatives

Consolidated Financial Results for FY2025

Progress against previous year



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	FY2024	FY2025	Difference	Rate of difference	Financial Forecasts (announced on May 1, 2025)	Achievement ratio
Revenue	15,533	15,794	↑ 260	+2%	16,400	96%
Operating income	707	1,063	↑ 356	+50%	1,100	97%
Ordinary income	719	1,096	↑ 377	+52%	1,100	100%
Net income	335	782	↑ 446	+133%	850	92%

- ✓ Compared to the previous fiscal year, both revenue and profit increased.
- ✓ Net income significantly increased due to factors such as the tax-saving effect resulting from the inclusion of div inc. and divx inc. in the consolidated tax group, as well as a decrease in extraordinary losses compared to the previous fiscal year.

Note) Details of Extraordinary Losses (Previous Fiscal Year: approximately 315 million yen; Current Fiscal Year: approximately 119 million yen)

Previous Fiscal Year: Loss related to the transfer of the Media Content business of approximately 113 million yen, and impairment loss related to the Studio & Production business of approximately 202 million yen.

Current Fiscal Year: Valuation loss on investment securities of approximately 80 million yen, and removal costs related to the preparation for the relocation of the Fishing Vision Co., Ltd. studio and Renaissance Toyota High School of approximately 39 million yen.

Consolidated Financial Results for FY2025

Progress against financial forecasts

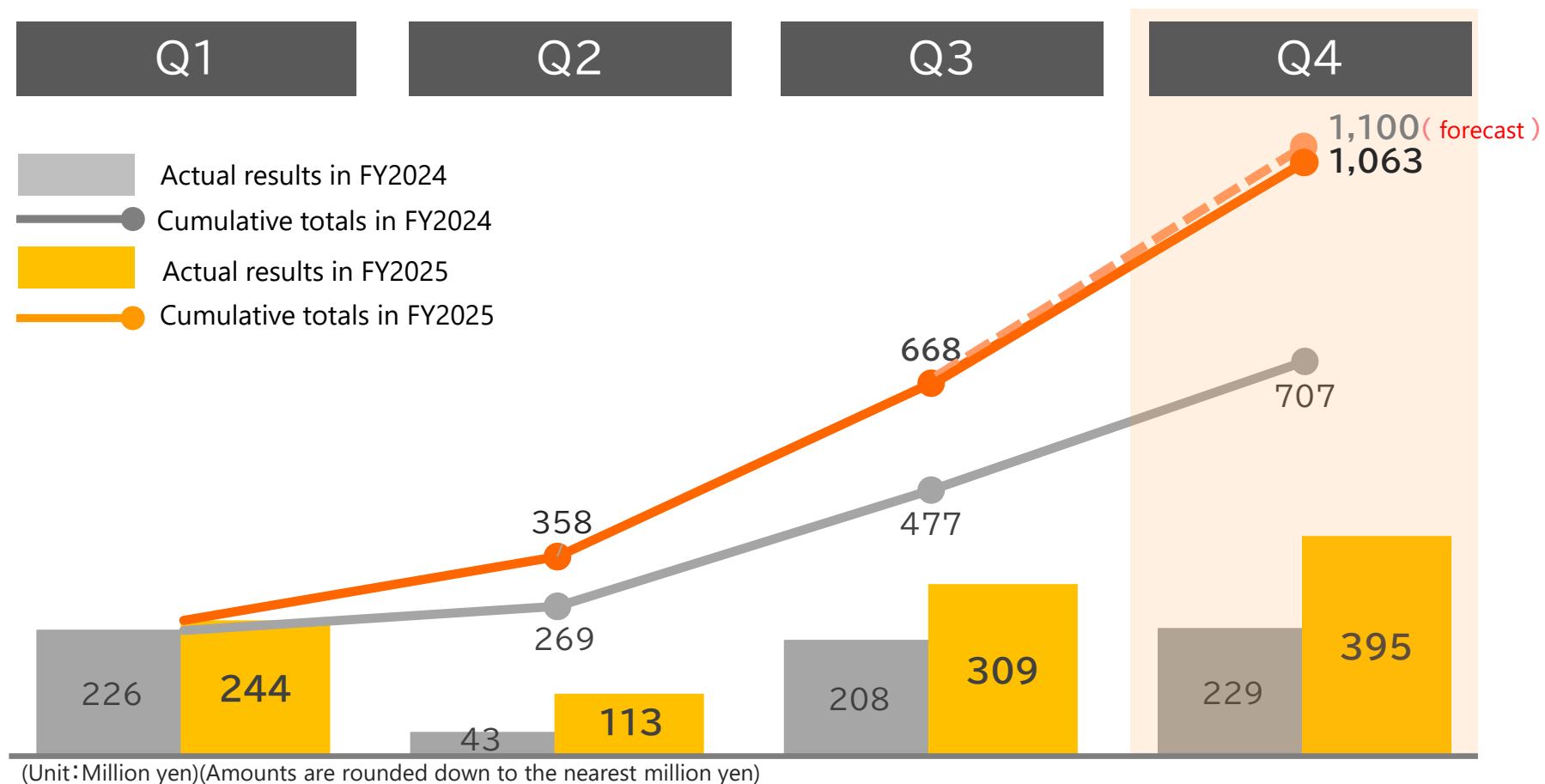


(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

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Ordinary income	719	1,096	377	+52%	1,100	100%
Net income	335	782	446	+133%	850	92%

- ✓ Compared to the initial earnings forecasts, revenue, operating income, and ordinary income were largely in line with expectations.
- ✓ However, net income fell short of the forecast mainly due to the occurrence of extraordinary losses.

Changes in Operating Income (Year-over-Year)



✓ Profit increased in each quarter compared to the same period of the previous fiscal year.

Changes in Segment Reporting Presentation



✓ Regarding the Treatment of Intercompany Transactions

◆ Previous Presentation Method

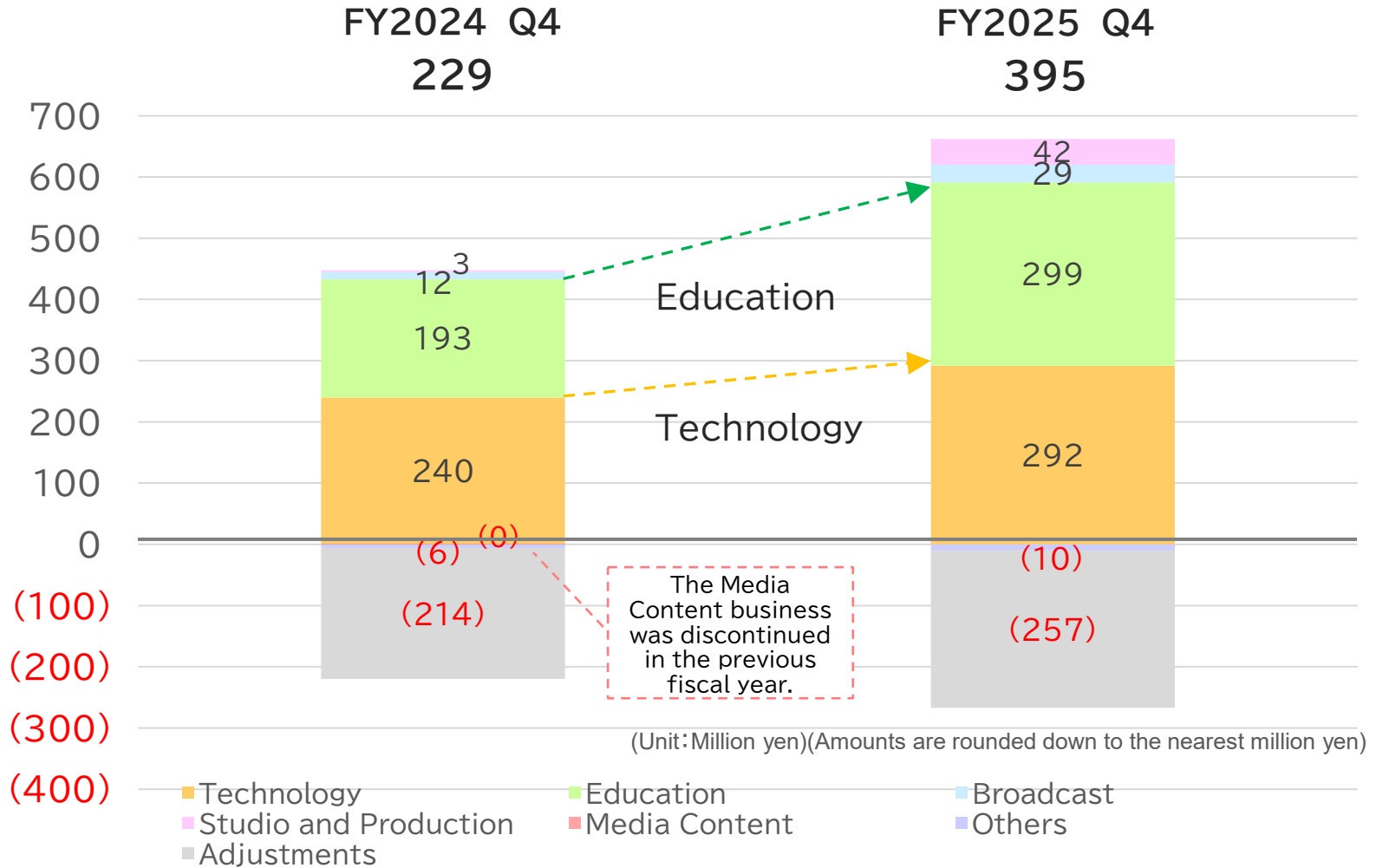
- ✓ The amounts of intercompany transactions within the Group were deducted from the revenue, cost of goods sold, and selling, general and administrative expenses for each segment.



◆ New Presentation Method (from this fiscal year)

- ✓ In order to more appropriately reflect the performance of each segment, the amounts are now presented on a gross basis.
- ✓ Intercompany transaction amounts are collectively presented as "Adjustments."
- ✓ The "Adjustments" in operating income includes the amount that had previously been classified as "Corporate Expenses."
- ✓ The figures for the previous fiscal year in this document are presented based on the revised amounts.

Operating Income for the 4th quarter of the fiscal year (Year-over-Year)

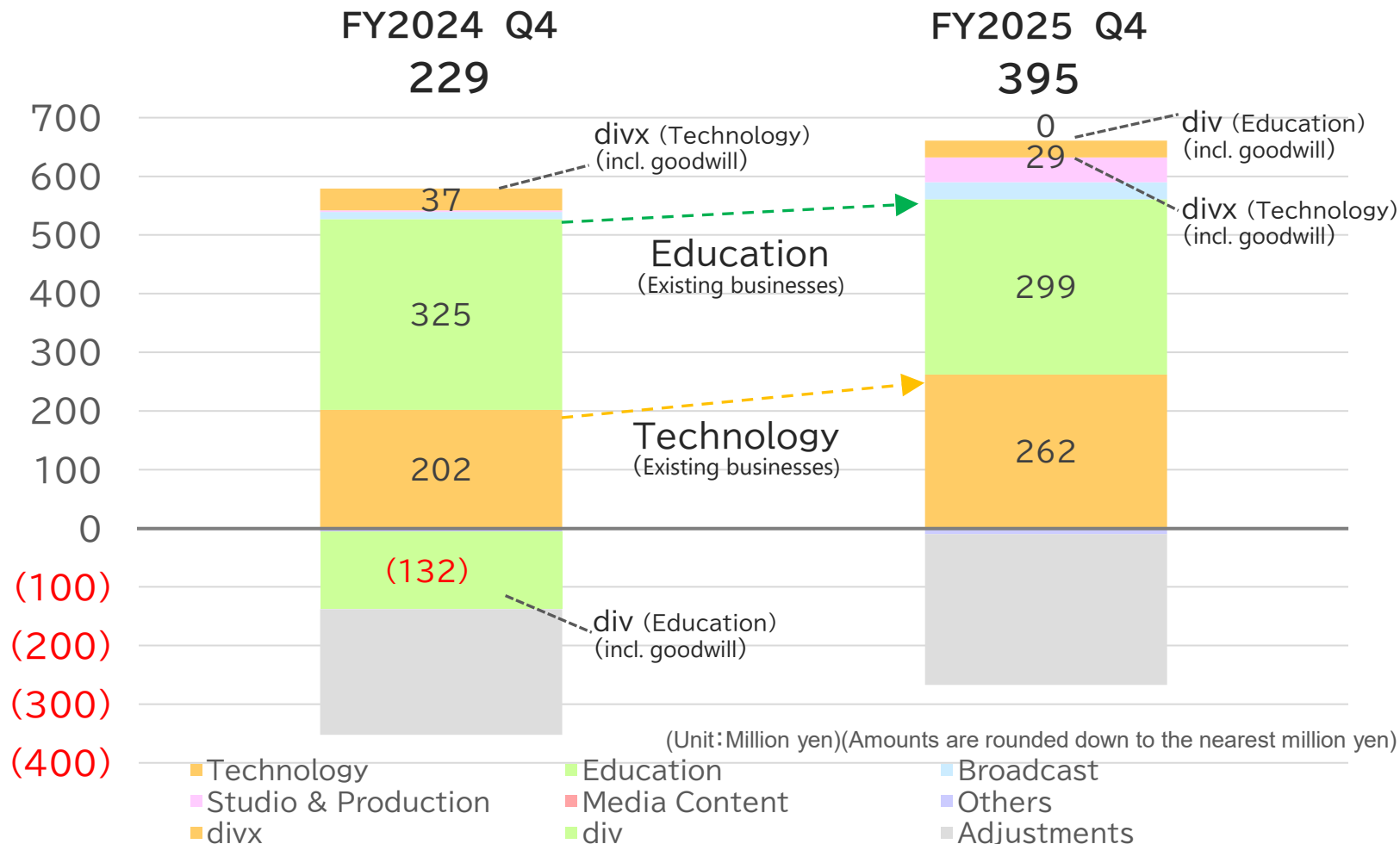


- ✓ All segments except for Others recorded an increase in operating income.
- ✓ The Media Content business that was transferred was concluded in the previous fiscal year.

Operating Income for the 4th quarter of the fiscal year (Year-over-Year)



— Breakdown of operating income with div inc. and divx inc. shown separately from their respective segments —



- ✓ Existing businesses in Technology performed well, while existing businesses in Education recorded a decline in operating income.
- ✓ Although divx inc. saw a decrease in profit, it remained profitable. Div inc. achieved a turnaround to profitability, including the impact of goodwill.

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Education (Incl. div impact/goodwill)	5,384 (640)	5,507 (720)	↗ 122 (79)	841 [(-459)]	966 [(-173)]	↗ 125 (285)
Studio & Production	1,564	1,613	↗ 49	(17)	28	↗ 45
Broadcast	2,331	2,243	↘ (87)	106	114	↗ 7
Technology (Incl. divx impact/goodwill)	5,852 (804)	6,578 (761)	↗ 725 [(-43)]	654 [(-30)]	906 (78)	↗ 251 (109)
Others	397	245	↘ (151)	1	(52)	↘ (54)
Adjustments (Incl. corporate expenses)	(355)	(394)	↘ (39)	(815) [(-813)]	(899) [(-898)]	↘ (84) [(-84)]
Media Content	359	—	↘ (359)	(65)	—	↗ 65
Total	15,533	15,794	↗ 260	707	1,063	↗ 356

※1. Since the business conducted under "Media Content" was transferred in Q3 of FY2024, there are no results for FY2025.

※2. Beginning with Q1 of FY2025, internal transactions between segments are presented as "Adjustments."

Operating income under "Adjustments" includes Corporate Expenses (selling, general and administrative expenses that do not belong to any reporting segment).

The figures for FY2024 have been restated to reflect the revised categories.

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Education (Incl. div impact/goodwill)	5,384 (640)	5,507 (720)	122 (79)	841 [(-459)]	966 [(-173)]	125 (285)
			+2% Existing business only +1%			+15% Existing business only (12%)

【Revenue and profit increased across the Education segment.】

- ✓ The online high school business recorded decreases in both revenue and operating income, primarily due to challenges faced by Renaissance High School in Daigo as well as increases in labor costs and promotional expenses.
- ✓ We will continue to address challenges such as the establishment of new schools and increasing enrollment capacity to achieve further growth.
- ✓ Renaissance Toyota High School is currently preparing to relocate to a new location, which will offer higher convenience and greater capacity.
- ✓ In Japanese Language Education, revenue and operating income increased, supported by a rise in the number of students enrolled in the Japanese Language Teacher Training Course.

- ◆ Online high schools (Renaissance High School Group)
- ◆ Japanese Language Education (Renaissance Japanese Language Academy)
- ◆ AI & Programming Education

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Education	5,384	5,507	↑ 122	841	966	↑ 125
(Incl. div impact/goodwill)	(640)	(720)	(79)	[(-459)]	[(-173)]	(285)
			+2%			+15%
			Existing business only +1%			Existing business only (12%)

Impact of div inc. which was acquired as a subsidiary

- ✓ Both TECH CAMP AI College for individuals and Generative AI training programs for corporate clients performed strongly, resulting in increased revenue for the full year.
- ✓ As a result of reducing fixed costs, including the downsizing of office space, the loss was reduced by 285 million yen.
- ✓ Div inc. is also contributing to AI training and related initiatives for each business within the Group.
- ✓ In Q4 (January to March), div inc. recorded its first quarterly profit since becoming a consolidated subsidiary. For the next fiscal year, div inc. aims to achieve full-year profitability and pursue further growth.

- ◆ Online high schools (Renaissance High School Group)
- ◆ Japanese Language Education (Renaissance Japanese Language Academy)
- ◆ AI & Programming Education

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Studio & Production	1,564	1,613	49	(17)	28	45
			+3%			Return to profitability

【 The Studio & Production segment achieved increased revenue and operating income, resulting in a turnaround to profitability.】

- ✓ Revenue for the full year increased, primarily driven by significant growth in Q4 (January to March).
- ✓ Profitability was achieved, representing a return to the black, mainly due to cost reductions following the impairment losses recorded in the previous fiscal year and the compression of fixed costs in the second half of the current fiscal year.
- ✓ In the medium term, we will strive to increase added value through business process improvement and the utilization of AI.
- ✓ The Company continues to consider its options strategically.

◆ Production business

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Broadcast	2,331	2,243	(87)	106	114	7
			(4%)			+7%

【 The Broadcast segment recorded a decrease in revenue but an increase in operating income.】

- ✓ Subscription fee revenue continues to fall.
- ✓ Advertising revenue and sales from Fishing Vision Club (VOD) increased.
- ✓ The improvement in operating income was primarily due to cost controls, including the reduction of production costs for programs and selling, general and administrative expenses.
- ✓ As a result of a review of strategic options, Broadmedia Corporation transferred all shares of Fishing Vision Co., Ltd. as of March 31. Accordingly, the "Broadcast" segment will be discontinued as of the fiscal year ending March 2026.

- ◆ "Fishing Vision", a channel dedicated to fishing programs
- ◆ "Fishing Vision VOD", a streaming service for multiple devices

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Technology (Incl. divx impact/goodwill)	5,852 (804)	6,578 (761)	725 [(-43)]	654 [(-30)]	906 (78)	251 (109)
			+12%			+38%
			Existing business only +15%			Existing business only +21%

【The Technology segment as a whole achieved increased revenue and profit.】

- ✓ Our flagship Akamai (CDN/cybersecurity) service increased both income and profit.
- ✓ System Design Development Co., Ltd. recorded an increase in revenue. However, operating income decreased due to a rise in selling, general and administrative expenses.
- ✓ Contributing to digital transformation (DT) and security measures of each business within the Group

- ◆ Akamai (CDN/cybersecurity) services
- ◆ Cloud solution services
- ◆ Digital cinema services
- ◆ Hospitality network
- ◆ System development
- ◆ Other solution services

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Technology	5,852	6,578	↑ 725	654	906	↑ 251
(Incl. divx impact/goodwill)	(804)	(761)	[(-43)]	[(-30)]	(78)	(109)
			+12%			+38%
			Existing business only +15%			Existing business only +21%

Impact of divx inc. which was acquired as a subsidiary

- ✓ Although revenue declined, thorough optimization of personnel, including engineers, as well as reductions in fixed costs and other expenses, resulted in a significant improvement in profitability and a turnaround to a positive operating result.
- ✓ We are promoting greater development efficiency through the utilization of AI.

- ◆ Akamai (CDN/cybersecurity) services
- ◆ Cloud solution services
- ◆ Digital cinema services
- ◆ Hospitality network
- ◆ System development
- ◆ Other solution services

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Others	397	245	(151)	1	(52)	(54)
			(38%)			loss recorded

【This segment as a whole recorded a decrease in revenue and posted a loss.】

- ✓ The Game Publishing business recorded a significant decline in revenue and losses due to the absence of major contracted development projects.
- ✓ The Promotion of eSports business maintained revenue at the same level as the previous fiscal year; however, increased costs resulted in a larger operating loss.
- ✓ Broadmedia Corporation has initiated a review of strategic options for the businesses in this segment.

- ◆ Game Publishing
- ◆ Promotion of eSports (income from event management, prize money, distribution, sponsorships, etc.)

Consolidated Financial Results by Business Segment



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

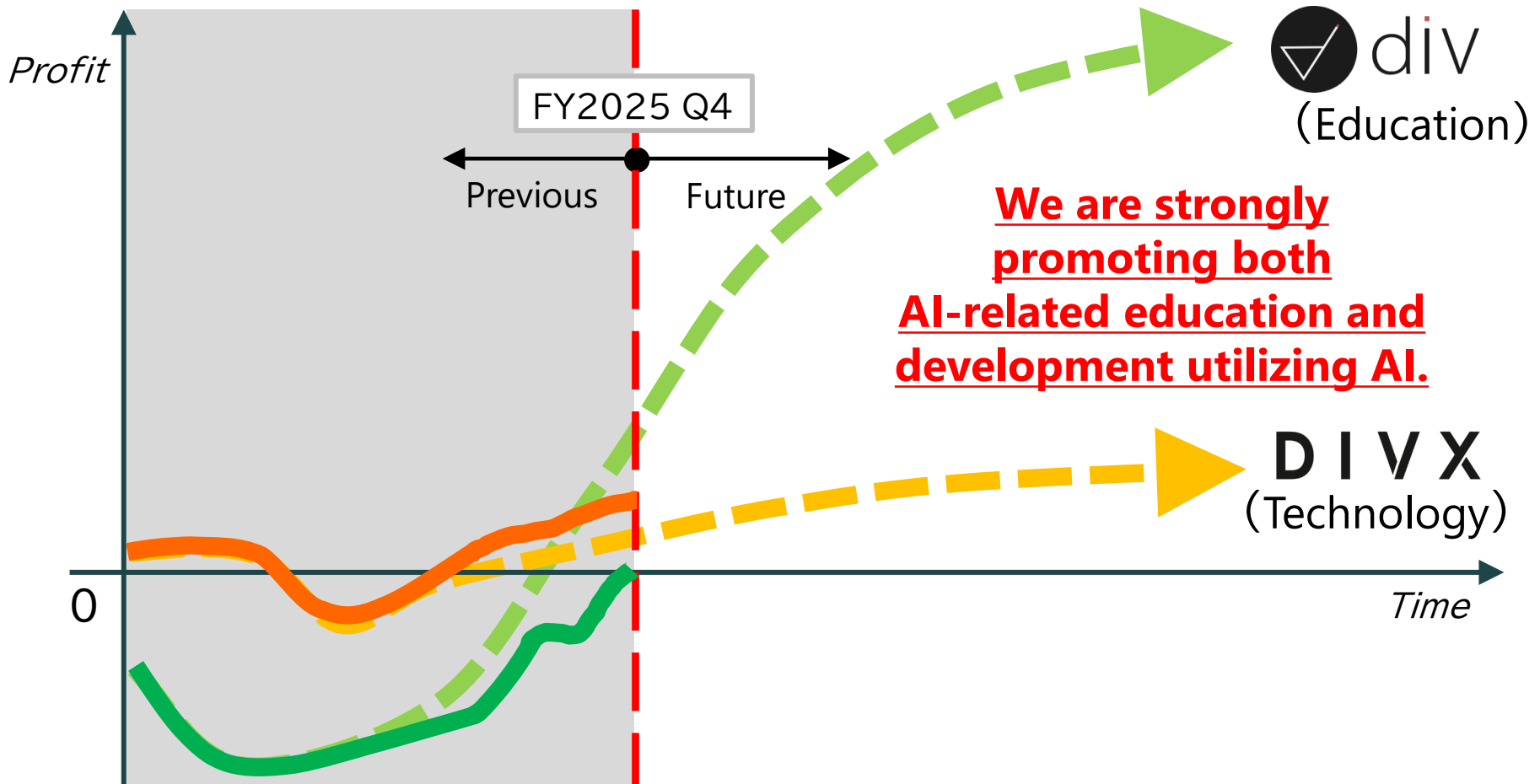
	Revenue			Operating income		
	FY2024	FY2025	Difference	FY2024	FY2025	Difference
Adjustments (Incl. corporate expenses)	(355)	(394)	↓ (39)	(815) [(-813)]	(899) [(-898)]	↓ (84) [(-84)]

Corporate Expenses increased 10%.

- ✓ The Adjustments in revenue represent the amounts of intercompany transactions within the Group.
- ✓ The Adjustments in operating income are presented inclusive of amounts that were previously classified as Corporate Expenses.
- ✓ Corporate Expenses increased due to higher personnel costs resulting from the reinforcement of administrative divisions to support Group growth and the hiring of new graduates, as well as system upgrades and other related initiatives.

- ◆ Operating costs for the administrative division of the Group headquarters (Broadmedia)
- ◆ Costs for supporting the entire Group (improving productivity and efficiency and enhancing governance, etc.)

Progress on Profit for div inc. and divx inc.



- ✓ Compared to initial expectations at the time of becoming subsidiaries, divx inc. has performed well while div inc. has underperformed relative to initial assumptions. However, div inc. achieved a turnaround to profitability in Q4 of the current fiscal year.
- ✓ Compared to the previous year, the combined result of the two companies improved by 395 million yen.

Consolidated Financial Position



Condition of assets, liabilities, and net assets

(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	FY2024	FY2025	Difference (Incl. Fishing Vision impact)	Rate of difference
Total assets	11,300	9,760	(1,539) (-1,760)	(14%)
Liabilities	5,519	4,698	(820) (-278)	(15%)
Net assets	5,780	5,062	(718) (-1,481)	(12%)
Shareholders' equity	4,631	5,062	431 (331)	+9%
Stock acquisition rights for non-controlling shareholders	1,149	—	(1,149) (-1,149)	—
Shareholders' equity ratio	41%	52%	—	—

- ✓ As a result of a decrease in advances received, an increase in retained earnings due to the recording of net income, and the transfer of shares in Fishing Vision Co., Ltd., total assets, liabilities, and net assets were significantly reduced.

Consequently, the equity ratio improved substantially, rising by 11 percentage points compared to the end of the previous fiscal year.

Consolidated Financial Position



Condition of Cash flow

	FY2024	FY2025
Operating cash flow	710	688
Investing cash flow	(30)	14
Financing cash flow	(882)	(1,491)
Effect of exchange rate change on cash and cash equivalents	(2)	12
Changes in cash and cash equivalents	(205)	(776)
Year-end balance of cash and cash equivalents	5,621	4,844

(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

Operating cash flow

Positive 688 million yen, despite a decrease in advances received, the recording of income before income taxes of 1,004 million yen and other factors.

Investing cash flow

Positive 14 million yen, reflecting proceeds from the transfer of shares in Fishing Vision Co., Ltd. and other factors, despite expenditures for asset acquisitions (such as PC replacements) related to the online high school business and other activities.

Financing cash flow

Negative 1,491 million yen, mainly as a result of dividend payments by the Company and its subsidiary and loan repayments.

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Shareholder Return

Topics

[Reference Documents]

- Sustainability (Human Capital) Initiatives

Consolidated Financial Forecasts



(Unit: Million yen)(Amounts are rounded down to the nearest million yen)

	FY2025 accual results	FY2026 Full-year forecasts	Difference	Rate of difference
Revenue	15,794	14,500	(1,294)	(8%)
Operating income	1,063	1,100	37	+3%
Ordinary income	1,096	1,100	4	+0%
Net income	782	890	108	+14%

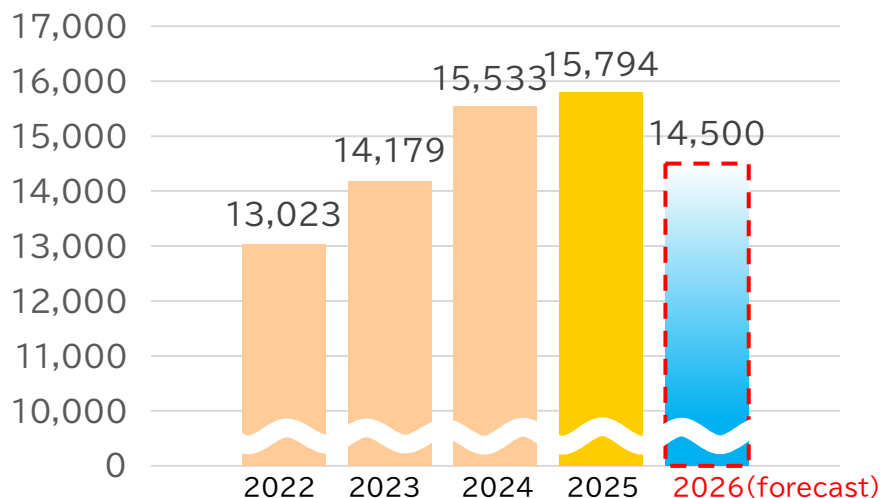
- ✓ While revenue is expected to increase across all segments, the anticipated decrease in revenue (approx. 2.2 billion yen) due to the termination of the Broadcast segment is projected to result in an overall decline in total revenue.
- ✓ On the profit side, although existing businesses in Education are expected to experience a decrease in profit, the growth of existing businesses in Technology and divx inc., as well as the full-year turnaround to profitability in div inc. and Others, are projected to offset the impact of the anticipated decline in profit (approx. 110 million yen) resulting from the termination of the Broadcast segment.

Full-year earnings trends and forecasts

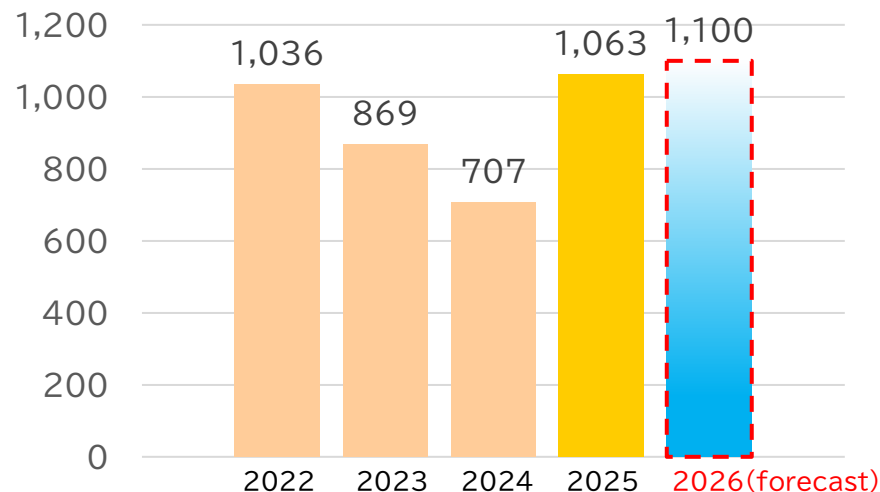


(Unit: Million yen)

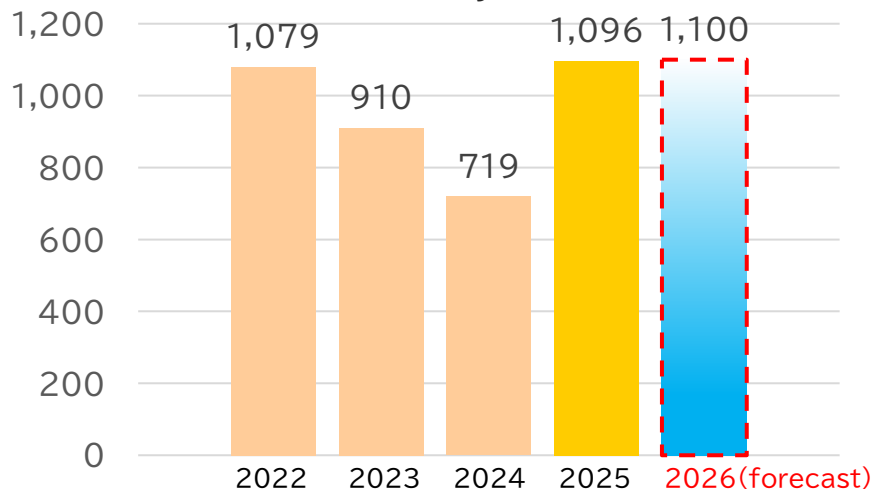
Revenue



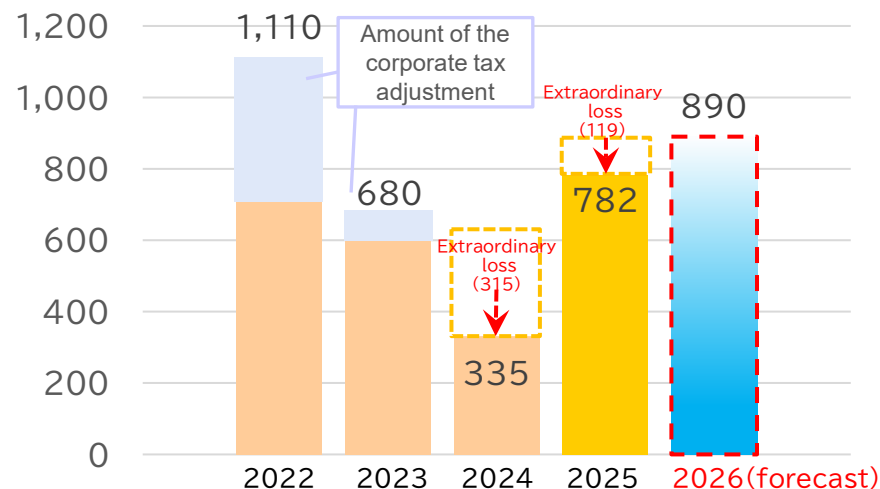
Operating income



Ordinary income



Net income



Although the discontinuation of the Broadcast segment will have an impact, we aim to achieve profit growth by further expanding each business.

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- Sustainability (Human Capital) Initiatives

Progress on Strategic Options (1/3)

Review of Business Portfolio

1.

Conversion of div inc. and divx inc. into subsidiaries



Enhancement of the “Education × Technology” businesses

Following their conversion into subsidiaries on January 1, 2024, the Company is engaged in the further development and expansion of its “Education × Technology” businesses, and is promoting AI (human resource) education and AI-driven development.



2.

Media Content Segment ⇒ **Completed last fiscal year**

The video comic service business was transferred as of November 1, 2024, and the entertainment information service business was transferred as of December 1, 2024, both previously operated under the Media Content segment.

Progress on Strategic Options (2/3)



Review of Business Portfolio in the Current Fiscal Year

3. Broadcast Segment ⇒ **Completed this fiscal year**

All shares of Fishing Vision Co., Ltd., which comprised the entire Broadcast segment, were transferred to CyberAgent, Inc. as of March 31, 2026.

4. Equity Method Affiliate – Garapon inc. ⇒ **Completed this fiscal year**

Garapon inc., an equity-method affiliate since June 2012, conducted a share repurchase, to which the Company subscribed, and transferred its shares as of March 31, 2026.

Progress on Strategic Options (3/3)



Review of Business Portfolio in the Current Fiscal Year

5. Studio & Production Segment ⇒ **Review Continuing**

Regarding the production business of the Studio & Production segment, the Company conducted an incorporation-type company split on April 1, 2026, transferring it to Broadmedia Studios Corporation to clarify profit and loss management and enable independent operation.

6. Others Segment ⇒ **Review Initiated**

Broadmedia Corporation will continue to review its business portfolio and has determined that the Others segment will also be included in the ongoing review and consideration.

Aiming to improve financial performance and capital efficiency by evolving from a “Content × Technology” company to an “Education × Technology × AI” company

“ The Broadmedia Group will grow with sustainable and ethical businesses. ”



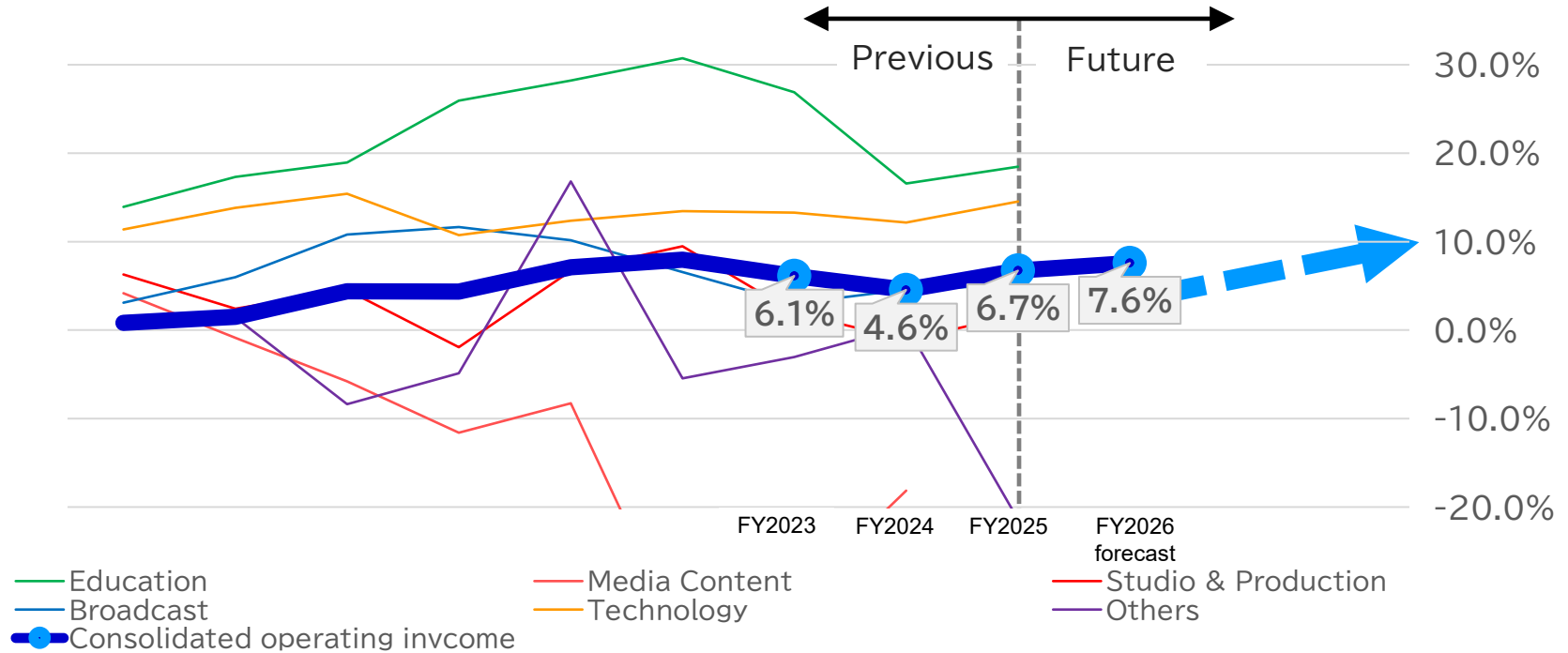
Education × Technology × AI

“ We aim for further expansion and higher profitability. ”
(Operating profit ratio 10%, ROE 30%)

Improve Operating Income Ratio



Operating profit trend by Segment



- ✓ In FY2025, the operating margin increased by approximately 2 percentage points year on year, driven by divx's return to profitability and a reduction in losses at div.
- ✓ In FY2026 (forecast), Broadmedia Corporation will continue to pursue further improvements in profitability, driven by the growth of existing businesses in Technology as well as div inc. achieving profitability.

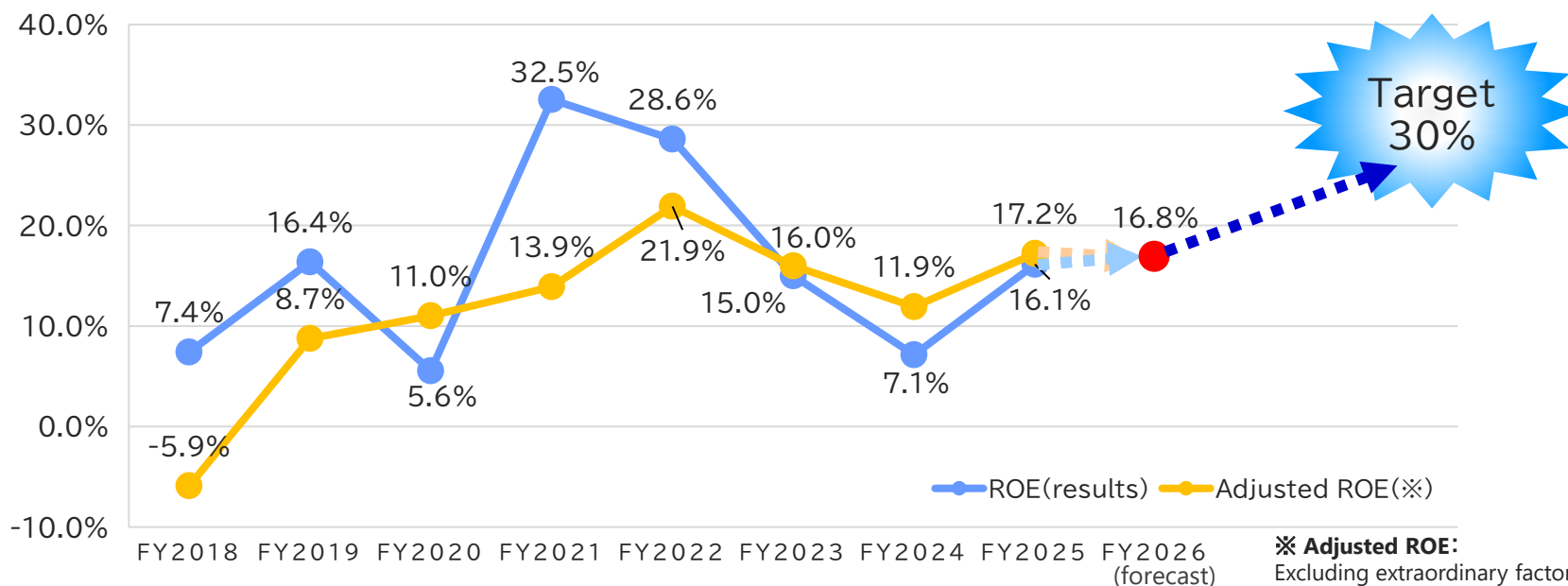
We will continue to aim to achieve a consolidated operating profit ratio of 10%.

Improve Return on Equity (ROE)



“We aim for further expansion and higher profitability.”

ROE trend



✓ In FY2025, ROE increased from the previous fiscal year.

✓ The Group will promote initiatives to improve ROE.

(Improving business performance, acquiring and canceling treasury shares, increasing dividends, and making strategic business choices, etc.)



We will continue to aim for an ROE of 30%.

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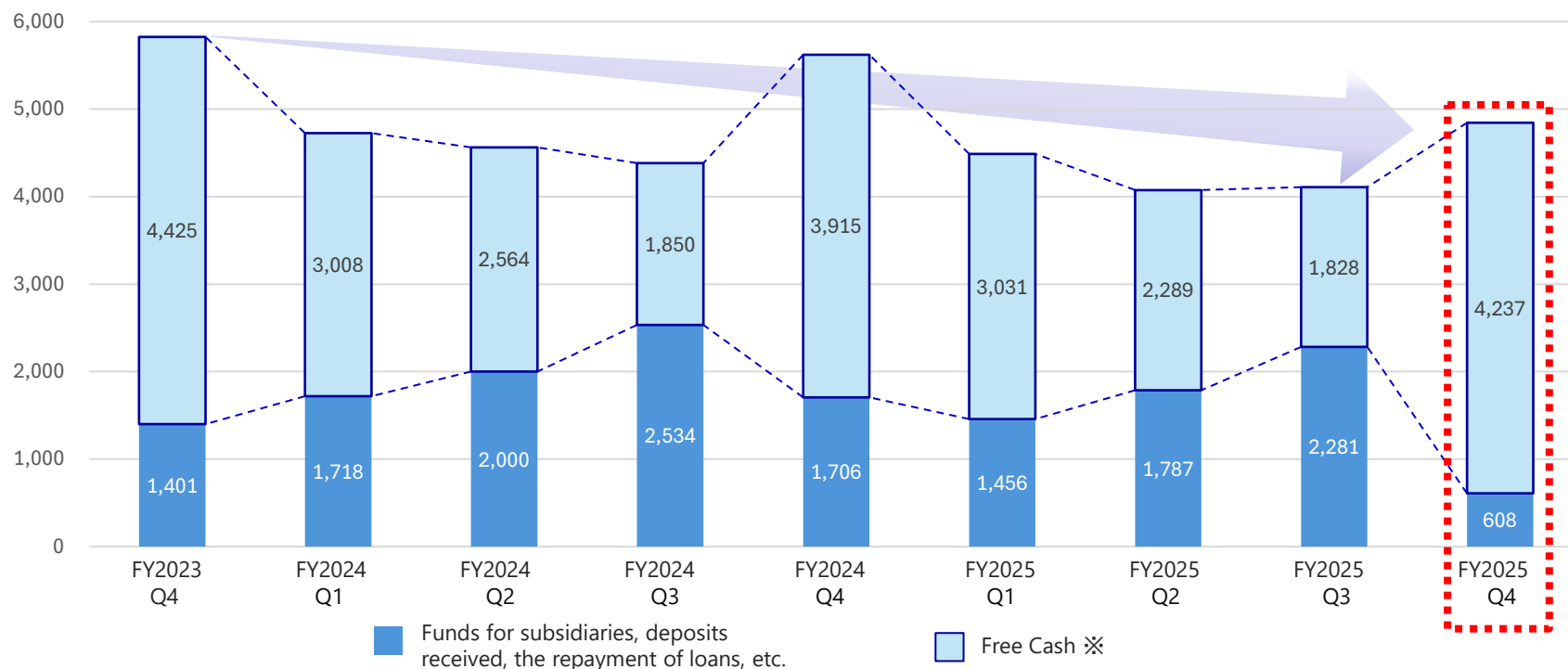
[Reference Documents]

- Sustainability (Human Capital) Initiatives

Capital Allocation (Trend in Free Cash Flow)



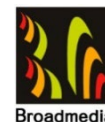
Cash and Cash Equivalents



- ✓ Due to investments in businesses and shareholder return, cash and deposits within the Broadmedia Group have shown a decreasing trend.
- ✓ On the other hand, as a result of the transfer of shares in Fishing Vision Co., Ltd., “deposits received, funds managed on behalf of subsidiaries, and similar items,” for which usage was previously restricted, have decreased significantly, resulting in a substantial increase in the ratio of free cash.
- ✓ Going forward, Broadmedia Corporation will continue to actively allocate the free cash generated to growth investments and shareholder return, thereby striving to enhance sustainable corporate value and capital efficiency.

Note) Free cash refers to funds available for use in growth investments, shareholder return, ordinary investments, and working capital for business operations.

Shareholder Return ; Dividends



- ✓ The FY2025 year-end dividend is expected to be 60 yen per share (consolidated payout ratio: 54.7%), revised upward from the initial forecast of 50 yen.
- ✓ The dividend for FY2026 is forecasted to be 65 yen per share (consolidated payout ratio: 52.1%).

	Annual Dividend (per share)	Total Dividend Amount (million of JPY)	Payout Ratio (Consolidated)
FY 2021 (results)	25.00	184	18.8%
FY 2022 (results)	30.00	218	19.9%
FY 2023 (results)	33.00	240	35.3%
FY 2024 (results)	50.00	356	106.7%
FY 2025 (planned)	60.00	427	54.7%
FY 2026 (forecasts)	65.00	463	52.1%

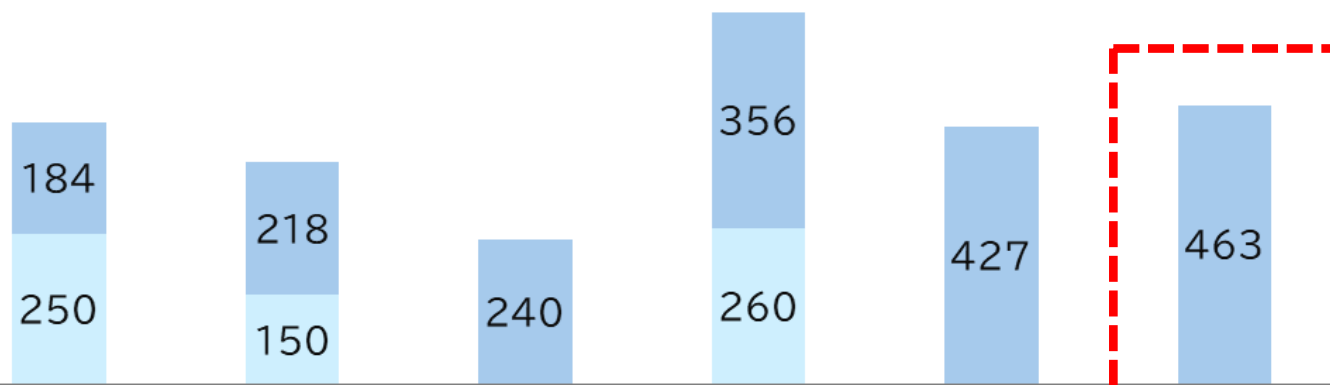
Shareholder Return Policy



Shareholder Return Policy	Total return ratio	Aim for 50%
	dividend	Consolidated dividend payout ratio of 30% to 50%.

(Unit: Millions of yen)

- Total amount of treasury stock acquired
- Total amount of dividends



	FY2021 results	FY2022 results	FY2023 results	FY2024 results	FY2025 planned	FY2026 forecasts
Annual dividend per share	25 yen	30 yen	33 yen	50 yen	60 yen	65 yen
Total amount of dividends	184 million yen	218 million yen	240 million yen	356 million yen	427 million yen	463 million yen
Consolidated payout ratio	18.8%	19.9%	35.3%	106.7%	54.7%	52.1%
Total amount treasury stock acquired	250 million yen	150 million yen	—	260 million yen	—	undecided
Consolidated total return ratio	42.9%	33.2%	35.3%	183.8%	54.7%	52.1%
Shareholders equity dividend ratio	5.3%	5.1%	5.0%	7.7%	8.5%	8.4%

Note1) Total amount of treasury stock acquired rounded to the nearest million yen.

Note2) No treasury stock acquisitions were made in FY2023 and FY2025.

Shareholder Return



In FY2025, Broadmedia Corporation plans to pay a year-end dividend of 60 yen per share. This corresponds to a total return ratio of 54.7%, exceeding our target level of 50%, primarily as a result of increased free cash generated through the transfer of shares in Fishing Vision Co., Ltd. and other factors.

For FY2026, based on our earnings forecast, we expect to pay a year-end dividend of 65 yen per share (an increase of 5 yen), resulting in a projected total return ratio of 52.1%. In addition, taking into consideration our financial position during the fiscal year, as well as regulations on insider trading and liquidity, among other factors, Broadmedia Corporation will also consider additional shareholder returns such as the acquisition of treasury stock.

We will continue to provide shareholder returns, considering the need to balance it with investments necessary for growth.

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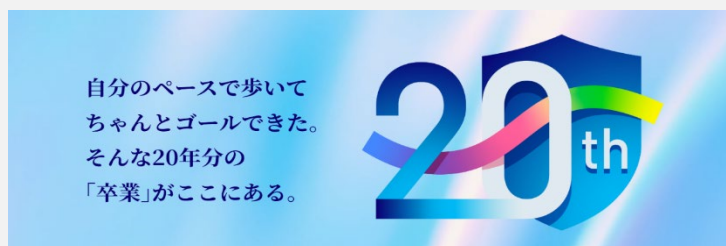
[Reference Documents]

- Sustainability (Human Capital) Initiatives

Renaissance High School Group, having opened Renaissance High School in Daigo in 2006, is proud to celebrate its 20th anniversary this year.

A special website and anniversary project for the 20th anniversary launched.

RENAISSANCE HIGH SCHOOL GROUP
20th ANNIVERSARY



<https://www.r-ac.jp/20th/>

ANNIVERSARY PROJECT

第1弾: 卒業生20年分の証言集



By providing individualized support for a diverse student body, Renaissance High School Group has produced more than 30,000 graduates to date.

We will continue to pursue new possibilities for the future of schooling and remain committed to further evolution as an educational institution.

Renaissance High School Group has newly launched the On-campus Standard Course at both the Nagoya Sakae and Hakata campuses.



This new urban high school experience combines the convenience of online learning with the enjoyment of attending classes on campus.

We will continue to evolve these offerings as a proactive choice in a society that respects and embraces diverse values among students.



Renaissance Junior High School Tokushima Campus opened in front of Tokushima Station.



ルネ中等部
徳島校

2026年4月
開設!



In addition to eSports and programming, this campus offers a range of experiential programs that leverage the unique characteristics of the local community.

Through these initiatives, we provide children in the Tokushima area with a new environment for learning.

TECH CAMP
Generative AI Support Service

Div inc. has been selected as a provider for the Aichi Prefecture Digital Human Resources Development Program for Small and Medium-sized Enterprises, and will launch the Aichi Prefecture AI Human Resource Development Program.



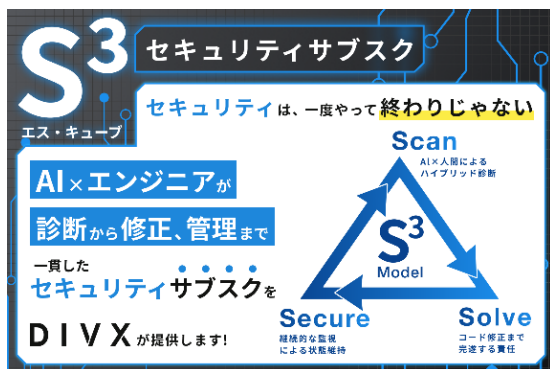
This is a practical program in which participants utilize generative AI to develop automation tools that address and resolve operational issues within their own companies, complete the implementation process, and operate these tools in real workplace settings.

Div inc. will contribute to addressing the shortage of digital human resources by supporting their development through this initiative.

DIVX expand services Utilizing AI

S³

Launch of a unified security subscription service covering diagnosis, remediation, and ongoing monitoring



Transitioned from traditional annual, inspection-based diagnostics to a condition-monitoring model featuring continuous monitoring.

Developing services that solve the challenges faced by on-site staff, aiming beyond the role of a Development Company to become a Partner to our customers.

AI-CMS

Integrated operational platform where AI agents provide end-to-end support for web content production



Humans are responsible only for the final decision (approval), which makes it possible to significantly reduce the time required for coordination.

Thank you for your attention.



The statements contained here indicate the Company's current plans, expectations, strategies, and beliefs. Any statements that are not historical facts are forward-looking statements regarding future business performance. This document contains forecasts determined by the Company's management based on information presently available. The Company asks that you do not rely completely on these forward-looking statements because actual business results may vary materially from these statements due to various risks and uncertain factors.

Summary of Financial Results for FY2025

Financial Forecasts for FY2026

Medium-Term Initiatives

Shareholder Return

Topics

[Reference Documents]

- **Sustainability (Human Capital) Initiatives**

Consolidated Financial Results by Business Segment



Breakdown of revenue by income type

upper row: revenue (Unit: Million yen) (Amounts are rounded down to the nearest million yen)
lower row: Composition ratio

	Total	Breakdown of income by stock/flow		Breakdown of revenue from original products/others	
		Stock	Flow	Original products	Products other than original products
Education	5,457	4,455 82%	1,002 18%	5,415 99%	42 1%
Studio & Production	1,610	— —	1,610 100%	1,610 100%	— —
Broadcast	2,243	1,837 82%	406 18%	2,243 100%	— —
Technology	6,242	5,565 89%	676 11%	1,486 24%	4,756 76%
Others	239	0 0%	239 100%	239 100%	— —
Total	15,794	11,859 75%	3,934 25%	10,995 70%	4,798 30%

- ✓ The Education and Broadcasting segments are mainly composed of stable, recurring (stock-type) revenues derived from proprietary products.
- ✓ The Technology segment is primarily composed of recurring (stock-type) revenues not derived from proprietary products.
- ✓ The Studio & Production and Other segments are primarily composed of flow-type revenues with significant short-term fluctuations, mainly derived from proprietary products.

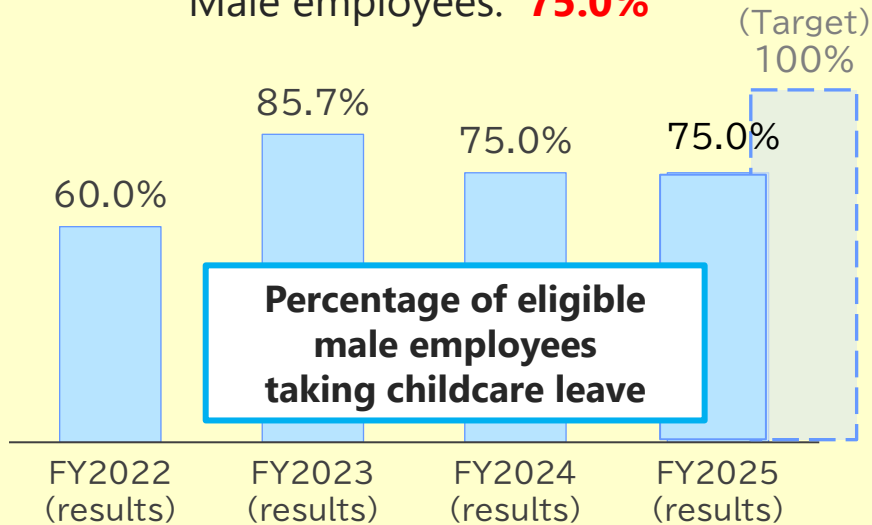
Sustainability (Human Capital) Initiatives



FY2025

Percentage of eligible employees taking childcare leave:

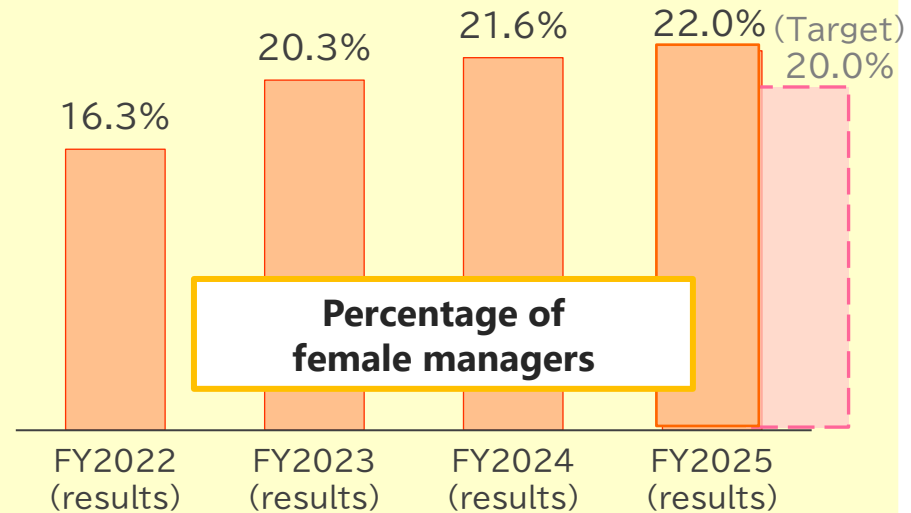
Female employees: 100%,
Male employees: **75.0%**



FY2025

Percentage of female managers

22.0%



*Both results and targets are on a non-consolidated basis.

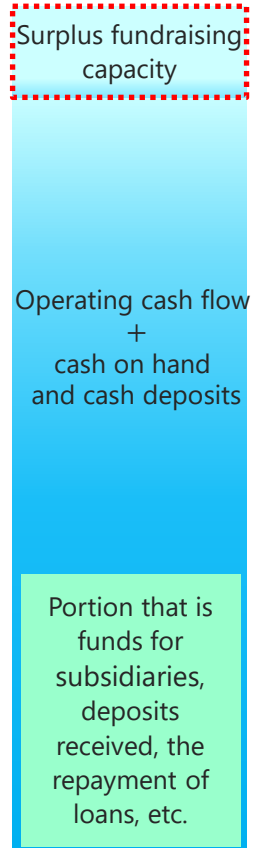
* Targets for FY2025 are based on the “Broadmedia Corporation Action Plan” formulated in July 2023.

Build and operate an environment and systems that enable all employees to work with high motivation

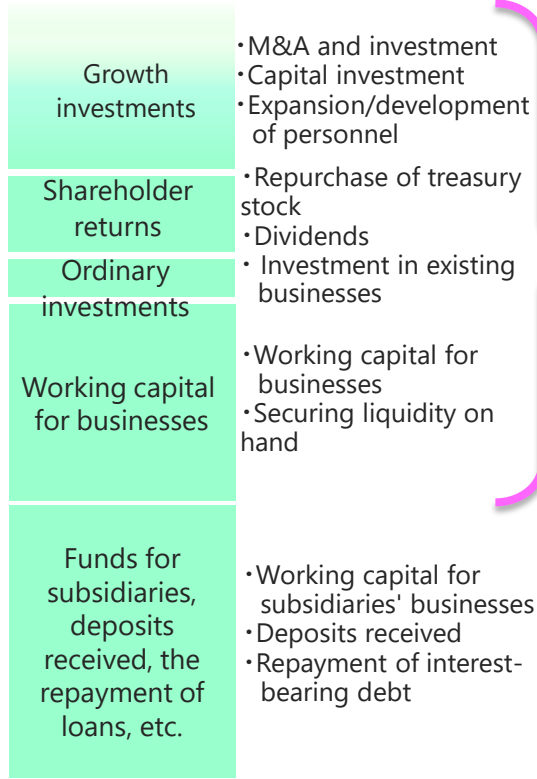
Capital Allocation Policies

Efforts will be made to improve capital efficiency through the allocation of the generated cash flows to growth investments and shareholder return, while also maintaining financial soundness.

Cash inflows



Cash outflows



Free Cash Flow

Policy on growth investments

- **Growth investments**
 - Create/expand new businesses.
 - Consider business alliances and M&A activities.
 - Enhance facilities and expand staff in line with the growth of business.

Policy on shareholder return

- **Dividends**
 - Focus on the stability and continuity of dividends.
- **Repurchase of treasury stock**
 - Repurchase treasury stock flexibly considering market trends and financial conditions.

“We aim for further expansion and higher profitability”

Our Mission



We contribute to communities through quality content and services produced by human creativity.

<https://www.broadmedia.co.jp/>



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